

To: Myers, Craig[Myers.Craig@epa.gov]; Lambie, Erin G CIV[Erin.G.Lambie@uscg.mil]; Dhieux, Joyel[Dhieux.Joyel@epa.gov]; Kovak, Brian[Kovak.Brian@epa.gov]
Cc: Ostrander, David[Ostrander.David@epa.gov]; Way, Steven[way.steven@epa.gov]; Guy, Kerry[Guy.Kerry@epa.gov]; Griswold, Hays[Griswold.Hays@epa.gov]; Ruhl, Christopher[Ruhl.Christopher@epa.gov]
From: Ackerman, Joyce
Sent: Tue 9/8/2015 7:20:11 PM
Subject: RE: Check-in/Demob Procedures

In addition, nobody seems to realize that the mine team normally drives to the site – they don't fly to Durango. It is a minimum of a 7 hour drive to Durango from Denver, with another 1 ½ hours to Silverton, for a total of 8 ½ hours. To ask them to spend another hour or two in Durango and add to their drive time is a serious health and safety issue. The needs of the Resource Unit and Logistics Unit can easily be met with an e-mail.

Joyce Ackerman

On-Scene Coordinator and Operations Chief

From: Myers, Craig
Sent: Tuesday, September 08, 2015 1:09 PM
To: Lambie, Erin G CIV; Dhieux, Joyel
Cc: Ostrander, David; Ackerman, Joyce; Way, Steven; Guy, Kerry; Griswold, Hays; Ruhl, Christopher
Subject: RE: Check-in/Demob Procedures

We have sub-contractors performing work that are not accustomed to incident response processes. They may or may not be coming into Durango prior to the mine site. Under the FAR, their accountability is to the prime contractor alone, and likely have not included the cost of that time in their bids.

Additionally, we order resources directly through our ERRS and START contractors that do not get processed through Headquarters-west in Durango. None of these get in-processed as you discussed (equipment, contractors, etc all go direct to the job site). All of this is done in accordance with agency policy and our adoption/adaptation of NIMS. The end goal is personnel accountability, which we have through our normal contracting channels and the processes at the mine work site. What Joyel described should suffice for the few personnel on site that are not contractors, and is in line with how the agency has handled similar situations in the past - I feel the need here to remind certain folks down there how much they railed against (and refused to do) similar ideas in Lake Charles around 10 years ago, with the same arguments being made by command.

I made the mistake of checking in at the ICP when I remobilized to Silverton last week. It took me 90 minutes to get back out of the black hole down there, time that would have been better spent doing what I came to do. I understand that my "unannounced" departure Saturday is what caused this. However, I had signed travel orders. It shouldn't have been a surprise to anyone. If it was, it's not my problem.

As I'm writing this, I got your second email:

1. This will allow full accountability of all personnel attached to the incident. This assists with personnel tracking, safety and the logistics ordering process for requesting new personnel as necessary.
 - a. CM: what Joyel proposes accomplishes this. The command is only responsible for ordering EPA staff. Contractors are ordered via normal ordering processes.
2. For safety purposes, we need to know where all personnel are at all times. The Resources Unit is responsible this task.
 - a. CM: The OSC for the site is accountable for this by law. Last I checked, that is Steve Way, not the Resources Unit.
3. As new personnel check-in, the Command wants to have the opportunity to brief these individuals on the latest information and guidance associated with the incident response. Conversely, this allows us to collect any information or feedback about how the operations are going so we can make any adjustments necessary to the plan.
 - a. CM: this applies only to EPA staff, not contractors.

Ultimately, what Joyel outlined is what she negotiated with our Removal Manager, who is also currently serving as a Deputy IC. Until David tells us otherwise, it is what we're doing.

From: Lambie, Erin G CIV [<mailto:Erin.G.Lambie@uscg.mil>]

Sent: Tuesday, September 08, 2015 12:30 PM

To: Dhieux, Joyel

Cc: Ostrander, David; Ackerman, Joyce; Way, Steven; Myers, Craig; Guy, Kerry; Griswold, Hays; Ruhl, Christopher

Subject: RE: Check-in/Demob Procedures

Joyel,

Our USCG personnel are already complying with the check-in and check-out procedures. I understand that you have your daily check-in and check-out procedures, but I need everyone to check in and check out with the ICP. This is their overall check-in and demob from the incident and only occurs once.

I don't see this as a big lift as everyone is coming through Durango on their way in and out of the response. Is there some other reason that would make this impossible?

v/r,

Erin

From: Dhieux, Joyel [Dhieux.Joyel@epa.gov]
Sent: Tuesday, September 08, 2015 2:21 PM
To: Lambie, Erin G CIV
Cc: Ostrander, David; Ackerman, Joyce; Way, Steven; Myers, Craig; Guy, Kerry; Griswold, Hays
Subject: Re: Check-in/Demob Procedures

Hi Erin,

I had discussed this yesterday with David and Joyce. We have a check in/check out process at the Comms Truck on-site. We'll include the EPA and USCG deploy/demobs in our daily situation reports.

Joyel

Joyel R. Dhieux

Federal On-Scene Coordinator

U.S. Environmental Protection Agency

Ph: 303-312-6647

Cell: 720-441-9961

On Sep 8, 2015, at 11:46 AM, Lambie, Erin G CIV <Erin.G.Lambie@uscg.mil> wrote:

Cc: ackerman.joyce@epa.gov; ruhl.christopher@epa.gov; McKinstry, William A LCDR; Bosman, Julie A YN1; faliskie.raymond@epa.gov

Subject: Check-in/Demob Procedures

Joyel,

In order for the Resources Unit to properly account for all personnel working at the mine, all incoming and demobilizing personnel must check in/out at ICP Gold King in Durango. This requirement is for them to check in once they arrive, and upon their departure, not every day.

If you have any concerns about this, please let me know.

Sincerely,

Erin Lambie

Planning Section Chief

ICP Gold King